# **Financial Statements**

December 31, 2023 and 2022

# December 31, 2023 and 2022

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## **INDEPENDENT AUDITORS' REPORT**

To the Board of Directors of Pratham USA

## Opinion

We have audited the accompanying financial statements of Pratham USA (a nonprofit organization), which comprise the statements of financial position as of December 31, 2023 and 2022, and the related statements of activities, cash flows and functional expenses for the years then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Pratham USA as of December 31, 2023 and 2022, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America ("GAAP").

## **Basis for Opinion**

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Pratham USA and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Responsibilities of Management for the Financial Statements**

Management is responsible for the preparation and fair presentation of the financial statements in accordance with GAAP, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Pratham USA's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

## Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

 Member of PKF International Limited, a network of legally independent firms. In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Pratham USA's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Pratham USA's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Kannell Kerr Forster of Texas, P.C.

September 9, 2024

# Statements of Financial Position

	December 31,				
	2023	2022			
Assets					
Current assets Cash and cash equivalents Accounts receivable and other receivables Unconditional promises to give Prepaid expenses and other current assets	\$    5,075,956	\$ 13,218,832 32,017 7,747,170 102,470			
Total current assets	11,684,832	21,100,489			
Unconditional promises to give, non-current Restricted cash Investments at fair value Other assets	1,403,004 250,000 7,302,264 <u>61,454</u>	1,365,962 250,000 6,736,920 <u>30,779</u>			
Total assets	<u>\$ 20,701,554</u>	<u>\$ 29,484,150</u>			
Liabilities and Net Asset	S				
Current liabilities Accounts payable and accrued expenses Grant payable	\$ 256,219 <u>472,000</u>	\$ 187,644 <u>7,641,740</u>			
Total current liabilities	728,219	7,829,384			
Commitments and contingencies					
Net assets Without donor restrictions Board designated - endowment Undesignated With donor restrictions Total net assets	5,654,347 5,117,188 9,201,800 19,973,335	3,509,724 18,145,042 21,654,766			
Total liabilities and net assets	<u>\$ 20,701,554</u>	<u>\$ 29,484,150</u>			

# Statements of Activities

	Year Ended De	ecember 31,
	2023	2022
Changes in net assets without donor restrictions Revenues and other support		
Contributions Foundation grants Special events Less: direct benefit to donors Service revenue	\$ 8,581,648 1,389,549 9,482,044 (1,205,194) 169,499	\$ 8,722,339 3,248,603 7,613,032 (1,247,732) 140,470
In-kind contributions Investment income, net Other income, net	109,499 159,810 79,942 159,412	85,429 - 27,669
Total revenues and other support	18,816,710	18,589,810
Net assets released from restrictions Expiration of time and program restrictions	13,546,690	5,216,749
Total revenue without donor restrictions	32,363,400	23,806,559
Expenses Program support General and administrative Fundraising Total expenses	19,606,296 1,910,808 <u>3,584,485</u> 25,101,589	20,200,567 1,647,494 4,150,635 25,998,696
Change in net assets without donor restrictions	7,261,811	(2,192,137)
Changes in net assets with donor restrictions Contributions Foundation grants Special events Investment income, net Net assets released from restrictions	624,871 3,241,542 221,500 515,535 (13,546,690)	1,052,775 2,659,502 195,000 138,812 (5,216,749)
Change in net assets with donor restrictions	(8,943,242)	(1,170,660)
Decrease in net assets	(1,681,431)	(3,362,797)
Net assets, beginning of year	21,654,766	25,017,563
Net assets, end of year	<u>\$ 19,973,335</u>	<u>\$ 21,654,766</u>

## Statements of Cash Flows

	Year Ended December 31,					
	2023	2022				
Cash flows from operating activities: Decrease in net assets Adjustments to reconcile decrease in net assets	\$ (1,681,431)	\$ (3,362,797)				
to net cash (used in) provided by operating activities: Donated securities Realized and unrealized gains on securities Bad debt	(348,237) (623,148) 12,500	(292,376) (140,099) 107,275				
Changes in operating assets and liabilities Accounts receivable Unconditional promises to give Prepaid expenses Other assets Payables and accrued expenses	(733) 1,261,679 (37,707) (30,675) <u>(7,101,165</u> )	37,431 (1,140,487) (15,774) (7,412) 7,623,219				
Net cash (used in) provided by operating activities	(8,548,917)	2,808,980				
Cash flows from investing activities:						
Purchase of investments Proceeds from sale of investments	(7,019,643) 7,425,684	(6,500,000) 216,956				
Net cash provided by (used in) investing activities	406,041	(6,283,044)				
Net change in cash, cash equivalents, and restricted cash	(8,142,876)	(3,474,064)				
Cash, cash equivalents and restricted cash - beginning of year	13,468,832	16,942,896				
Cash, cash equivalents and restricted cash - end of year	<u>\$                                    </u>	<u>\$ 13,468,832</u>				
Reconciliation of cash, cash equivalents and restricted cash Cash and cash equivalents Restricted cash	\$    5,075,956 250,000	\$ 13,218,832 250,000				
Total cash, cash equivalents and restricted cash	<u>\$                                    </u>	<u>\$ 13,468,832</u>				

# Statements of Functional Expenses

		Supporting		
	Program	General and		Total
	Support	Administrative	Fundraising	Expenditures
Year ended December 31, 2023				
Expense category:				
Grants	\$ 18,480,657	\$-	\$-	\$ 18,480,657
Salaries and related costs	431,248	1,424,778	2,289,834	4,145,860
Chapter and event	-	6,726	1,986,239	1,992,965
Office	614,721	366,240	100,959	1,081,920
Publicity	2,278	5,146	107,455	114,879
Bad debt	-	-	12,500	12,500
Other	-	44,264	-	44,264
Travel	77,392	61,738	127,727	266,857
Workshops and meetings	-	1,916	-	1,916
Credit card and donation			164.065	164.065
processing fees		-	164,965	164,965
	19,606,296	1,910,808	4,789,679	26,306,783
Less: direct benefit to donors			(1,205,194)	(1,205,194)
Total expenses	\$ 19,606,296	<u>\$ 1,910,808</u>	<u>\$ 3,584,485</u>	<u>\$ 25,101,589</u>
Year ended December 31, 2022				
Expense category:				
Grants	\$ 19,159,488	\$ -	\$ -	\$ 19,159,488
Salaries and related costs	612,862	1,174,770	2,093,909	3,881,541
Chapter and event	-	1,351	1,892,564	1,893,915
Office	231,516	314,569	134,944	681,029
Publicity	22,923	51,783	666,995	741,701
Bad debt	-	-	107,275	107,275
Other	-	78,394	-	78,394
Travel	173,778	17,158	240,163	431,099
Workshops and meetings	-	9,469	124,135	133,604
Credit card and donation				
processing fees			138,382	138,382
	20,200,567	1,647,494	5,398,367	27,246,428
Less: direct benefit to donors			(1,247,732)	(1,247,732)
Total expenses	<u>\$ 20,200,567</u>	<u>\$ 1,647,494</u>	<u>\$ 4,150,635</u>	<u>\$ 25,998,696</u>

## Notes to Financial Statements

December 31, 2023 and 2022

## Note 1 - Summary of Significant Accounting Policies

## Nature of operations

Pratham USA (the "Organization") was formed in 1999 to raise funds to support Pratham Education Foundation ("PEF") and other affiliated nonprofit organizations work of promoting literacy efforts among the underprivileged children and livelihoods of youth living in India and other parts of the world. The Organization also facilitates volunteerism among youth and adults in the United States of America via internship programs in India to learn about the problems of illiteracy.

The Organization supports several of PEF's programs, which are developed based upon needs assessment of communities and Government Schools and may include preschools, remedial programs, and other educational interventions including use of technology.

The Organization receives monetary contributions from corporations, foundations and individual donors. During 2023, one donor accounted for approximately 10% of the Organization's revenue and approximately 25% of unconditional promises to give. During 2022, one donor accounted for approximately 10% of the Organization's revenue and approximately 10% of the Organization's revenue and approximately 4% of unconditional promises to give.

#### Income tax status

The Organization is exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code. It recognizes the impact of an uncertain tax position only if that position is more likely than not of being sustained upon examination by the taxing authority based on the technical merits. The Organization accounts for interest and penalties relating to uncertain tax positions in the current period statement of activities, if necessary.

#### Basis of presentation

The accompanying financial statements have been prepared on an accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America ("GAAP"). Accordingly, these financial statements present the financial position, change in net assets, and cash flows of the Organization.

In accordance with Financial Accounting Standards Board ("FASB") Accounting Standards Codification, net assets, revenues, expenses, gains and losses are classified on the existence or absence of donor-imposed restrictions, as follows:

- Net assets without donor restrictions net assets that are not subject to donorimposed stipulations. Net assets without donor restrictions may be designated for specific purposes by action of the Board of Directors. See Note 4.
- Net assets with donor restrictions net assets subject to donor-imposed stipulations that specify a use for a contributed asset. When a purpose restriction or a time restriction ends, net assets with donor restrictions are released to net assets without donor restrictions and reported in the statements of activities.

#### Notes to Financial Statements

December 31, 2023 and 2022

#### Note 1 - Summary of Significant Accounting Policies (Continued)

#### Cash and cash equivalents

Cash and cash equivalents consist of highly liquid investments that are readily convertible into cash and have an original maturity of three months or less on the date of acquisition.

#### Restricted cash

The Organization maintains a restricted cash balance of \$250,000 at December 31, 2023 and 2022 that is required to be held in a separate account by the donor and be used for scholarships over a ten-year period ending in 2027. No scholarships have been awarded as of December 31, 2023.

#### **Investments**

Investments in marketable securities with readily determinable fair values are reported at fair value in the statements of financial position. Gains and losses are included in the change in net assets in the statements of activities. See Note 2 for discussion of fair value measurements.

#### Revenue and revenue recognition

Contributions are recognized when the donor makes a promise to give to the Organization that is, in substance, unconditional. Contributions that are restricted by the donor for future periods or a specific purpose are reported as increases in net assets with donor restrictions depending upon the nature of the restriction. When a restriction expires or is met, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statements of activities as net assets released from restrictions. Donor restricted contributions in which the restrictions are met in the same year as received are recorded as unrestricted contributions in the accompanying statements of activities. Non-current unconditional promises to give are expected to be collected through 2027 and are reflected at the present value using discount rates ranging from 0.97% to 4.89%. Conditional promises to give are not included as support until the promise becomes unconditional. A conditional promise to give has a barrier to overcome and either the right of return of assets transferred or a right of release of a promisor's obligation to transfer assets. At December 31, 2023 and 2022, the Organization had approximately \$3,907,000 and \$4,416,000, respectively, of contributions that are conditional on spending those funds on allowable expenses during the period of performance.

Service revenue is derived from service agreements with educational programs to provide management and support services. Revenue is recognized in the amount of consideration that the Organization expects to be entitled to receive when performance obligations are satisfied either at a point in time or over time depending on the nature of the services provided, which is generally one year or less. Revenue is recognized using the input method as performance obligations are met. Amounts are billed as work progresses in accordance with agreed-upon terms. Amounts billed that represent the Organization's right to consideration are reported as accounts receivable on the statements of financial position. At December 31, 2023, the Organization had no accounts receivable related to service agreements. At December 31, 2022 and January 1, 2022, the Organization had approximately \$26,000 and \$69,000, respectively, in accounts receivable related to service agreements.

#### Notes to Financial Statements

#### December 31, 2023 and 2022

#### Note 1 - Summary of Significant Accounting Policies (Continued)

#### Revenue and revenue recognition (continued)

The Organization provides an allowance for credit losses equal to the estimated losses that will be incurred in the collection of accounts receivable and promises to give. The allowance for credit loss, if any, is based on historical experience and management's analysis of specific receivables and promises made. After all attempts to collect a receivable or promise to give have failed, the receivable or promise is written off against the allowance and recorded as bad debt expense as included on the statements of activity. Accounts receivable and unconditional promises to give were considered to be collectible by management at December 31, 2023 and 2022, therefore no allowance was necessary.

Promises to give at December 31 are due as follows:

		2023		2022
Receivables less than one year Receivables in one to five years	\$	6,435,949 1,615,500	\$	7,747,170 1,410,000
		8,051,449		9,157,170
Less discount to present value		(212,496)		(44,038)
	<u>\$</u>	7,838,953	<u>\$</u>	9,113,132

Special events revenue is comprised of an exchange element based upon the direct benefits donors receive and a contribution element for the difference. The Organization recognizes special events revenue equal to the fair value of direct benefits to donors when the special event takes place. The Organization recognizes the contribution element of special event revenue immediately, unless there is a right of return if the special event does not take place.

#### Functional expenses

The costs of providing various programs and other activities during 2023 and 2022 have been summarized on a functional basis in the statements of functional expenses. Directly identifiable expenses are charged to programs and supporting services. Expenses related to more than one function are allocated to programs and supporting services on the basis of estimated time expended or usage by function.

#### Donated services and materials

Donated noncash assets are recorded as donations at their fair values at the date of donation and reported as expense when utilized. Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability. Individuals contribute services or materials to assist in the furtherance of the Organization's mission and objectives. The fair value of donated noncash assets is recorded in the financial statements only if the services or materials either create or enhance a non-financial asset or requires specialized skills, are provided by entities or persons possessing those skills, and would be purchased if they were not donated. Volunteer services have not been recorded in the financial statements as they do not meet the requirements to record.

## Notes to Financial Statements

December 31, 2023 and 2022

## Note 1 - Summary of Significant Accounting Policies (Continued)

#### Donated services and materials (continued)

Donated noncash assets were as follows for the years ended December 31:

	2023	 2022
Legal and other services	20,502	19,820
Auction items	125,788	65,609
Other items	13,520	 -
	\$ 159,810	\$ 85,429

The Organization monetizes donated stock upon receipt and auction items received from galas. Unless otherwise noted, contributed nonfinancial assets did not have donor restrictions.

#### Marketing and promotion costs

Marketing and promotion costs are expensed as incurred. The Organization expensed approximately \$115,000 and \$733,000 in marketing and promotion costs for the years ended December 31, 2023 and 2022, respectively.

#### Financial instruments, credit risk and concentration of credit risk

Financial instruments that potentially subject the Organization to credit risk include cash and cash equivalents, investments, accounts receivable and unconditional promises to give. Cash and cash equivalents are deposited in demand accounts with federally-insured institutions to minimize risk. From time to time, the balances in these accounts may exceed the federally-insured limits. The Organization has not incurred losses related to these deposits. The investments in marketable securities are exposed to various risks such as interest rate, market volatility, and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and those changes could materially affect the amounts reported in the statements of financial position.

Unconditional promises to give and accounts receivables consist of contributions and pledge receivables from individuals, private foundations and corporations across the U.S and Switzerland. Although the Organization is directly affected by the financial stability of its donors, management does not believe significant credit risk exists at December 31, 2023.

#### Use of estimates

The preparation of financial statements in conformity with GAAP requires management to make certain assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates. Management believes its estimates are reasonable.

## Notes to Financial Statements

December 31, 2023 and 2022

## Note 1 - Summary of Significant Accounting Policies (Continued)

## Reclassifications

Certain reclassifications have been made to the 2022 financial statements to conform to the 2023 financial statement presentation. Such reclassifications have no effect on previously reported total assets, liabilities, net assets or changes in net assets.

## Recent accounting pronouncement

Effective January 1, 2023, the Organization adopted FASB ASU 2016-13, Financial Instruments - Credit Losses (Topic 326): *Measurement of Credit Losses on Financial Instruments,* as amended, which modifies the measurement of expected credit losses on certain financial instruments. The Company adopted this new guidance utilizing the modified retrospective transition method. The adoption of this Standard did not have a material impact on the Organization's financial statements.

## Note 2 - Fair Value Measurements

The Organization uses a three-level hierarchy for determination of the fair value. This hierarchy is based on the transparency of inputs to the valuation process as follows:

- Level 1 observable inputs such as quoted prices in active markets at the measurement date for identical assets or liabilities.
- Level 2 other inputs that are observable directly or indirectly such as quoted prices in markets that are not active, or inputs which are observable, either directly or indirectly, for substantially the full term of the asset or liability.
- Level 3 inputs to the valuation methodology are unobservable and significant to the fair value measurement.

The fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs. The following is a description of the valuation methodologies used for assets measured at fair value:

- Money market valued daily at the net asset value of shares or units held by the Organization based on the quoted market value of the underlying assets.
- Equity securities valued daily using quoted market prices.
- U.S. Treasury bills valued using pricing models maximizing the use of observable inputs for similar securities. This includes basing value on yields currently available on comparable securities.

December 31, 2023 and 2022

#### Note 2 - Fair Value Measurements (Continued)

• Limited partnership funds – valued using the net asset value per share (or its equivalent) as a practical expedient to determine the fair value of investments in partnerships or funds that do not have a readily determinable fair value. The fair value is based on information provided by the general partners or fund manager of each fund.

The methods described above may produce a fair value calculation that is not indicative of net realizable value or reflective of future fair values. Furthermore, while the valuation methods are considered appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine fair value of certain financial instruments could result in a different fair value measurement at the reporting date. The fair value of financial assets are as follows as of December 31, 2023:

		Level 1		Level 2	L	evel 3	 Total
Cash, cash equivalents, and restricted cash Cash in bank Undeposited funds Money market	\$	5,199,159 29,489 97,308	\$	- -	\$	-	\$ 5,199,159 29,489 97,308
Total cash, cash equivalents and restricted cash	\$	5,325,956	\$	-	\$	-	\$ 5,325,956
Investments Cash and cash equivalents Equity securities Technology	\$	1,221,339 20,194	\$	-	\$	-	\$ 1,221,339 20,194
Treasury bills Mutual funds		-		2,862,519		-	2,862,519
Corporate bonds Intermediate-term bonds High yield bonds		541,081 385,785 501,255		-		-	541,081 385,785 501,255
Large blend Diversified emerging markets Foreign large blend		807,552 325,512 618,197		- -		- -	807,552 325,512 618,197
Investments measured at net asset value							 18,830
Total investments	<u>\$</u>	4,420,915	<u>\$</u>	2,862,519	\$		\$ 7,302,264

#### December 31, 2023 and 2022

## Note 2 - Fair Value Measurements (Continued)

The fair value of financial assets measured on a recurring basis are as follows as of December 31, 2022:

	 Level 1		Level 2	L	evel 3		Total
Cash, cash equivalents, and restricted cash Cash in bank Undeposited funds	\$ 13,417,424 51,408	\$	-	\$	-	\$	13,417,424 51,408
Total cash, cash equivalents and restricted cash	\$ 13,468,832	<u>\$</u>	-	<u>\$</u>	-	<u>\$</u>	13,468,832
Investments Cash and cash equivalents Equity securities	\$ 2,140,616	\$	-	\$	-	\$	2,140,616
Technology Treasury bills	87,734 -		- 2,977,265		-		87,734 2,977,265
Mutual funds Corporate bonds Intermediate-term bonds	193,077 190,003		-		-		193,077 190,003
High yield bonds Large blend Diversified emerging markets	257,484 400,835 130,895		-		-		257,484 400,835 130,895
Foreign large blend	 359,011				-		359,011
Total investments	\$ 3,759,655	\$	2,977,265	<u>\$</u>	-	\$	6,736,920

## Note 3 - Net Assets With Donor Restrictions

Net assets with donor restrictions at December 31, consist of the following:

	 2023		2022
Purpose restrictions:			
Vocational education programs	\$ 452,094	\$	470,000
Open school education programs	2,025,000		111,000
Technology and hybrid learning	2,628,868		3,237,442
Hamara Gaon	1,062,696		962,284
Teaching at Right Level (TaRL)	-		1,250,000
Endowment	-		6,638,812
Measurement, monitoring and evaluation	200,000		1,040,645
Government partnership	150,000		593,764
Scholarship fund	250,000		250,000
Punjab Education Fund	5,000		500,000
Youthnet	1,218,383		1,360,000
COVID relief	-		8,680
Other programs	 530,346		608,351
	 8,522,387	_	17,030,978
Time restricted:			
Future year operations	 679,413		1,114,064
Total net assets with donor restrictions	\$ 9,201,800	\$	18,145,042

December 31, 2023 and 2022

## Note 3 - Net Assets With Donor Restrictions (Continued)

During the years ended December 31, 2023 and 2022, net assets were released from donor restrictions by incurring expenses satisfying the restricted purposes or the passage of time in the amounts of \$13,546,690 and \$5,216,749, respectively.

## Note 4 - Endowment

During 2019, three donors entered into gift agreements to contribute \$6,500,000 to the Organization to establish an endowment to benefit the overall goals of the Organization. The endowment donors provided written approval to change the restriction of their gifts during 2023. In February, March, and April 2023, \$250,000, \$500,000, and \$750,000 of endowment funds, respectively, were released for use in funding Pratham International, a separate legal entity created in September 2022 to carry out programmatic work. In conjunction with the releases for Pratham International, the endowment donors provided written approval to give the Board of Directors full discretion to utilize the remaining principal and income derived from the endowment in the future as deemed necessary. As such, the entire amount has been released from restriction and recorded as board designated as of December 31, 2023.

The Organization is subject to the Texas Uniform Prudent Management of Institutional Funds Act ("TUPMIFA") and thus, classifies amounts in its donor-restricted endowment funds as net assets with donor restrictions because those net assets are time restricted until the Board of Directors appropriates such amounts for expenditure. The Board of Directors has interpreted TUPMIFA as not requiring the maintenance of purchasing power of the original gift amount contributed to the endowment fund, unless a donor stipulates the contrary. As a result of this interpretation, when reviewing its donor-restricted endowment funds, the Organization considers a fund to be underwater if the fair value of the fund is less than the sum of (a) the original value of initial and subsequent gift amounts donated to the fund and (b) any accumulations to the fund that are required to be maintained in perpetuity in accordance with the direction of the applicable donor gift instrument. The Organization has interpreted TUPMIFA to permit spending from underwater funds in accordance with the prudent measures required under the law.

Additionally, in accordance with TUPMIFA, the Organization considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- The duration and preservation of the fund
- The purposes of the organization and the donor-restricted endowment fund
- General economic conditions
- The possible effect of inflation and deflation
- The expected total return from income and the appreciation of investments
- Other resources of the Organization
- The investment policies of the Organization

#### Notes to Financial Statements

December 31, 2023 and 2022

#### Note 4 - Endowment (Continued)

Endowment net assets included in net assets without donor restrictions at December 31, 2023 and net assets with donor restrictions at December 31, 2022 consist of the following:

		2023	2022		
Original gift amount Accumulated undistributed earnings on	\$	5,000,000	\$	6,500,000	
net asset balance		654,347		138,812	
Total endowment net assets	\$	5,654,347	<u>\$</u>	6,638,812	

Changes in the endowment net assets as of and for the years ended December 31 are as follows:

	Accumulated gains and other		g	Original ift amount	 Total
Endowment net assets, December 31, 2021	\$	-	\$	6,500,000	\$ 6,500,000
Investment income Net appreciation Contributions Amounts appropriated for expenditures		19,381 119,431 - -		- - -	 19,381 119,431 - -
Endowment net assets, December 31, 2022		138,812		6,500,000	6,638,812
Investment income Net appreciation Contributions Amounts appropriated for expenditures		172,780 342,755 - -		- - (1,500,000)	 172,780 342,755 - (1,500,000)
Endowment net assets, December 31, 2023	\$	654,347	<u>\$</u>	5,000,000	\$ 5,654,347

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or TUPMIFA requires the Organization to retain as a fund of perpetual duration. Deficiencies of this nature do not exist at December 31, 2023.

During September 2022, the Board of Directors and the Investment Committee elected to invest the total endowment into an investment portfolio. The total balance is recorded in investments at fair value on the statements of financial position at December 31, 2023 and 2022. The related gains and losses are recorded within investment income in the statements of activities for the years ended December 31, 2023 and 2022. The primary goal is to manage risk long-term, in which the Organization has determined that a 5-6% return on endowment assets over time is preferrable. The Board of Directors and the Investment Committee of the Organization are working to develop a spending policy for endowment assets and from underwater endowments.

## December 31, 2023 and 2022

## Note 5 - Liquidity and Availability of Resources

The Organization's financial assets available for general expenditure within one year at December 31, is as follows:

	2023	2022
Cash and cash equivalents Investments at fair value Accounts receivable and other receivables Unconditional promises to give Restricted cash	\$ 5,075,956 7,302,264 32,750 7,838,953 250,000	\$ 13,218,832 6,736,920 32,017 9,113,132 250,000
Total financial assets	20,499,923	29,350,901
Board designated endowment Donor-imposed restrictions	(5,654,347) (9,201,800)	- (18,145,042)
Financial assets available to meet general expenditures within one year	<u>\$    5,643,776</u>	<u>\$ 11,205,859</u>

The Organization receives significant contributions and promises to give which are restricted by donors, and considers contributions restricted for programs which are ongoing, major, and central to its annual operations to be available to meet cash needs for general expenditures. In addition, the Organization receives support without donor restrictions, which was approximately 81% and 83% of all support during the years ended December 31, 2023 and 2022, respectively. The Organization manages its liquidity and reserves following three guiding principles: operating within a prudent range of financial soundness and stability, maintaining adequate liquid assets to fund near-term operating needs, and maintaining sufficient reserves to provide reasonable assurance that long-term obligations will be discharged. The Organization has a liquidity policy to maintain current financial assets less current liabilities at a minimum of 60 days operating expense.

#### Note 6 - Related Party Transactions

The Organization provides funds to PEF, an affiliate, to support its efforts in India (see Note 1). The total amount of such expenses paid to the affiliate was \$15,033,900 and \$19,116,002 for the years ended December 31, 2023 and 2022, respectively. As of December 31, 2023 and 2022, the Organization owed \$472,000 and \$7,641,740, respectively, to PEF in relation to their support and is recorded as a grant payable on the statements of financial position.

The Organization provides funds to Pratham International to support its operations (see Note 4). The total amount of such expenses paid to Pratham International was \$3,431,007 and \$12,486 for the years ended December 31, 2023 and 2022, respectively. Such expenses are recorded as program support in the statements of functional expenses.

All equity shares of Pratham USA Learning Solutions Pvt Ltd ("Pratham USA Learning"), a wholly owned subsidiary of the Organization, formed in April 2022 in India, were transferred at no cost to Pratham International as of December 31, 2022. Pratham USA Learning had no operating activity during 2022.

## Notes to Financial Statements

December 31, 2023 and 2022

## Note 6 - Related Party Transactions (Continued)

During 2023 and 2022, contributions from Board members consisted of approximately 23% and 30% of total support, respectively. As of December 31, 2023 and 2022, approximately \$9,000 and \$555,000, respectively, of the Board contributions were owed to the Organization and was recorded within unconditional promises to give on the statements of financial position for the years then ended.

## Note 7 - Subsequent Events

Management has evaluated subsequent events as of September 9, 2024, which was the date the financial statements were available to be issued and has determined that there are no other subsequent events to be reported.